DRIVING INSIGHTS

EPISODE 25: GUIDE

The Ripple Effects of Good Coaching

You've just taken a crucial step in elevating your leadership skills by learning about effective coaching techniques. But as we all know, knowledge without action is like a high-performance engine without fuel – it won't get you far. That's why we've prepared a comprehensive roadmap to help you implement what you've learned. These 15 steps are designed to fit into your busy schedule, allowing you to gradually but consistently improve your coaching abilities. Remember, becoming an exceptional coach is a journey, not a destination. Let's dive into these practical steps that will transform your coaching approach and, in turn, boost your team's performance.

Self-Assessment:

Dedicate 30 minutes for a thorough self-assessment of your coaching style. Find a quiet space where you won't be interrupted. Start by listing the qualities you believe make an effective coach. Then, rate yourself on each quality using a scale of 1-10. Be brutally honest. Reflect on recent coaching interactions: What went well? What could you have done differently? Identify patterns in your coaching approach. Are you more directive or facilitative? Do you tend to provide solutions or ask guiding questions? Consider asking a trusted colleague or your own manager for their perspective on your coaching style. This external input can provide valuable insights you might have missed.

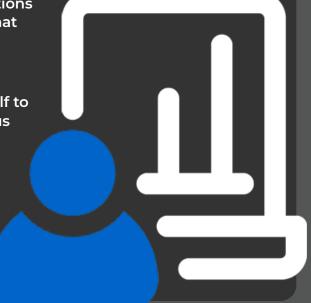
COACH Framework Implementation:

Break down the COACH framework (Collaborate, Own, Acknowledge, Communicate, Help) into daily focus areas for a week. On "Collaborate" day, actively seek input from team members on decisions. During "Own" day, reflect on how your actions impact your team's performance. For "Acknowledge," make a point to recognize both achievements and efforts. On "Communicate" day, focus on clarity and active listening in all interactions. For "Help" day, proactively offer resources and support to your team.

Each morning, spend 10-15 minutes planning specific actions that align with the day's focus. At day's end, jot down what worked well and what you'd do differently next time.

Active Listening Practice:

In your next five one-on-one meetings, challenge yourself to truly listen. Before each meeting, remind yourself to focus on understanding, not responding. Use a notepad to jot down key points, questions, and non-verbal cues you observe. Resist the urge to interrupt or offer solutions immediately. Instead, ask clarifying questions to deepen your understanding. After the employee speaks, summarize what you heard to ensure you've understood correctly. Pay attention to your body language – maintain eye contact, nod to show



engagement, and avoid distractions like checking your phone. After each meeting, reflect on what you learned by listening more intently.

Feedback Log:

Create a simple spreadsheet with columns for date, employee name, specific feedback given, immediate response/result, and follow-up actions. After each feedback interaction, take 2-3 minutes to log the details. Be as specific as possible about the feedback – what exactly did you say? How did you phrase it? Note the employee's reaction and any immediate changes in behavior or performance. Set a reminder to follow up on each feedback instance after an appropriate time (e.g., a week for minor adjustments, a month for more significant changes). Review your log weekly to identify patterns in your feedback style and its effectiveness.

Micro-Coaching Sessions:

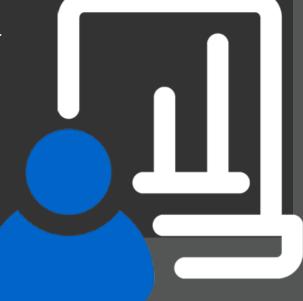
Identify three team members each day for 10-minute coaching sessions. These could be your top performers, those who need extra support, or a mix. Schedule these sessions at times that won't disrupt workflow – perhaps at the start of a shift, just before lunch, or near the end of the day. Prepare a focus for each session: it could be a quick performance check-in, addressing a specific challenge, or discussing a short-term goal. Use open-ended questions to guide the conversation. End each session with a clear action step for the employee. Keep a running list of topics discussed to ensure you're covering a range of issues over time.

Goal-Setting Workshop:

Schedule a 1-hour workshop when your team's workload is typically lighter. Prepare by reviewing the department's objectives and each team member's current performance. Start the workshop by clearly stating its purpose: to align individual goals with departmental aims. Spend 10 minutes discussing the department's goals for the quarter or year. Then, give each team member 5 minutes to write down their personal goals. Facilitate a discussion where each person shares their goals and how they align with the department's objectives. Use the remaining time to refine these goals as a group, ensuring they're SMART (Specific, Measurable, Achievable, Relevant, Time-bound). Document the goals and distribute them after the workshop.

Communication Style Assessment:

Research and select a reputable online communication style assessment that can be completed in 15 minutes or less. Popular options include the DISC assessment or the Communication Styles Quiz. Block out 30 minutes in your schedule – 15 for the assessment and 15 for analyzing the results. Take the assessment, answering questions based on your work behavior, not personal life. Once you have your results, reflect on how your communication style might impact your coaching. Consider how you can adapt your style to better connect with team members who communicate differently. Make a list of 3-5 specific adjustments you can make in your coaching conversations based on these insights.





Recognition Routine:

Set a daily alarm for 5 minutes before you typically end your workday. Use this time to reflect on your team's performance that day. Identify at least one specific achievement or effort to recognize. Be detailed in your recognition – instead of a general "good job," specify what was done well and why it matters. Vary your recognition method: one day might be a personal email, another a public shout-out in a team chat, or a quick face-to-face conversation. Keep a list of who you've recognized to ensure you're acknowledging all team members over time. If you miss a day, don't double up the next day – just resume the routine.

Coaching Resources Library:

Dedicate 30 minutes to start your coaching resources library. Create a folder on your computer or use a cloud storage service for easy access. Begin by bookmarking 3-5 reliable websites that regularly publish coaching and leadership content. Download or save 2-3 short (5-10 minute) coaching technique videos. Find and save 1-2 podcast episodes on coaching skills. Look for a mix of general coaching principles and industry-specific advice. Create a simple document listing these resources with brief descriptions. Set a monthly reminder to spend 15 minutes updating and expanding your library. Share relevant resources with your team as needed, perhaps in a weekly email or during team meetings.

Peer Coaching Initiative:

Introduce the peer coaching concept in a team meeting, explaining its benefits for skill-sharing and team cohesion. Create pairs based on complementary skills or development needs. Provide a simple structure for the bi-weekly 20-minute sessions: 5 minutes for checking in, 10 minutes for discussing a specific challenge or goal, and 5 minutes for agreeing on action steps. Create a rotation schedule so pairs change every 6-8 weeks. Prepare a one-page guide with suggested questions and topics to keep sessions focused. Check in with each pair briefly after their first session to address any concerns. At the end of each month, spend 15 minutes reviewing the initiative's progress and making necessary adjustments.

Personal Development Plans:

Block out 30 minutes with each team member over the course of a month. Before each meeting, review the employee's recent performance and any previous development discussions. In the meeting, ask the employee to identify 2-3 areas they'd like to improve

or skills they want to develop. Guide them in making these areas specific and relevant to their role and career aspirations. Together, create 1-2 actionable steps for each area. Ensure these steps are achievable within the next quarter. Document this on a single page, with clear timelines and success metrics. Schedule brief bi-weekly check-ins to monitor progress and provide support. Set a reminder to fully review and update the plan quarterly.



Feedback Solicitation:

At the end of each week, choose one team member to provide feedback on your coaching. Rotate through your team to ensure everyone gets a chance over time. Prepare two specific questions: "What's one thing I did well in our coaching interactions this week?" and "What's one thing I could improve in my coaching approach?" Keep the conversation brief – aim for 5-10 minutes. Listen without defensiveness and ask clarifying questions if needed. Thank the employee for their honesty. Immediately after the conversation, spend 5 minutes reflecting on the feedback and noting one specific action you'll take to improve next week. Review these notes monthly to identify recurring themes in your coaching strengths and areas for improvement.

Coaching Scenarios Practice:

Identify a colleague or mentor who can spare 15 minutes weekly for role-play exercises. Before each session, prepare a specific coaching scenario you've encountered or anticipate facing. This could be addressing poor performance, mediating a team conflict, or discussing career progression. Take turns playing the coach and the employee. After each role-play, spend 5 minutes discussing what went well and what could be improved. Focus on your questioning techniques, listening skills, and ability to guide rather than dictate solutions. Keep a log of the scenarios practiced and key learnings from each session. Review this log monthly to track your progress and identify areas needing more practice.

Metrics Review:

Identify the key performance indicators (KPIs) most relevant to your team's success. These might include productivity rates, customer satisfaction scores, or error rates. Set up a bi-weekly 30-minute appointment with yourself to review these metrics. Look for trends, improvements, and areas of concern. For each metric, ask yourself: "How does this relate to my coaching efforts?" Identify at least one coaching action you can take to address any issues or further improve strong areas. Document these insights and planned actions. In your next coaching sessions, incorporate discussion of relevant metrics to help team members understand the impact of their performance. Over time, analyze how your coaching efforts correlate with changes in these metrics.

Reflection and Adjustment:

journey, not a destination.

At the end of each month, block out 20 minutes for a coaching reflection session. Find a quiet space where you won't be interrupted. Start by reviewing your notes from the various coaching initiatives you've implemented. List 3-5 key successes you've had in your coaching efforts this month. Then, identify 2-3 challenges you've faced. For each challenge, brainstorm one potential solution or adjustment. Set 1-2 specific coaching goals for the upcoming month based on your reflections. Consider how you can build on your successes and address your challenges. End the session by updating your coaching action plan for the next month. Remember to celebrate your progress, no matter how small – developing coaching skills is a



Implementing these 15 steps may seem daunting at first, but remember, Rome wasn't built in a day, and neither is a great coaching practice. Start small, be consistent, and celebrate your progress along the way. As you integrate these techniques into your daily routine, you'll likely notice positive changes in your team's engagement, performance, and overall work atmosphere. Don't be discouraged by setbacks – they're a natural part of the learning process. Keep refining your approach, stay open to feedback, and most importantly, enjoy the journey of becoming a more effective leader through coaching. Your team, your department, and ultimately your entire organization will reap the benefits of your commitment to growth. Now, take that first step and watch as your coaching skills drive your team to new heights of success!

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